# Allcargo Gati

## Mega rejig to hone focus

#### Restructuring will simplify corporate structure

Recently, Allcargo Logistics (AGLL IN) announced 1:1 demerger of its global international supply chain business into a new entity, Allcargo ECU. Also, AGLL seeks to amalgamate its listed subsidiary, Allcargo Gati (ACLGATI IN) and the wholly-owned subsidiary, Allcargo Supply Chain Pvt. (ASCPL) into a single entity – i.e., AGLL (comprising asset light businesses of express logistics and contract logistics with simplified corporate structure).

Existing shareholders of Allcargo Gati, for every 10 shares held, will receive 63 shares of Allcargo Logistics (post 3:1 bonus shares approved by shareholders of AGLL). The aim is to complete the deal by Jan-2025 post the receipt of requisite approvals. Post restructuring, promoter shareholding will drop to 49.4% from 52.9% currently.

#### Combined synergies to focus on expansion, 'fund raise' planned

ASCPL is the market leader in Chemical Warehousing segment and manages 5mn sqft of warehousing space. Gati Express and Supply Chain (GESCPL) has significant presence in B2B express surface logistics with 31 hubs, 91 distribution warehouses and digitalization at its core. The restructuring may sharpen management control, streamline operations, optimize cost and pare holding company discount.

Allcargo Gati's management retained its outlook to achieve INR 30bn revenue and 10-15% EBITDA margin, which we believe, may be achieved via synergies post amalgamation. The combined entity may yield INR 20bn revenue, with 9% margin. Long term, the Board has approved fund raising of INR 5bn for expansion, capex and working capital. Plans are underway to double the warehousing space from 5mn sqft to 10mn sqft, provide digitalized value-added service and improve margin profile.

#### Valuations – Maintain Accumulate; TP pared to INR 145

The amalgamation of the contract logistics and express logistics businesses is along expected lines. The current 244mn shares in AGLL, post bonus of 3:1, will increase to 983mn shares and incremental 404mn shares will be issued to Allcargo Gati shareholders (other than parent) in the ratio of 63:10 shares.

The combined entity may have a share capital of INR 2.8bn, with 1,390mn share of face value INR 2 and debt of INR 3bn resulting in an EV of INR 5.8bn and valuation of 3x EV/EBITDA. We retain our estimates but lower the P/E multiple to 25x from 27x as near-term focus would be on smooth integration of operations. Thus, our TP is pared to INR 145 from INR 157.

#### **Key Financials**

YE March	Revenue (INR mn)	YoY (%)	EBITDA (INR mn)	EBITDA margin (%)	Gati PAT (INR mn)	YoY (%)	Fully DEPS (INR)	RoE (%)	RoCE (%)	P/E E (X)	EV/EBITDA (X)
FY23	17,232	15.7	700	4.1	79	(349.5)	0.6	1.3	5.4	177.3	23.9
FY24E	19,728	14.5	984	5.0	170	115.5	1.3	2.7	5.9	92.2	16.8
FY25E	22,640	14.8	1,243	5.5	270	58.3	2.1	4.0	7.5	58.3	13.3
FY26E	26,052	15.1	1,715	6.6	483	79.1	3.7	6.6	10.3	32.5	9.4
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Note: Pricing as on 22 December 2023; Source: Company, Elara Securities Estimate



### **Rating: Accumulate**

#### Target Price: INR 145

#### Upside: 19%

CMP: INR 121 (as on 22 December 2023)

#### Key data

Face Value (INR)	10
Daily Volume (3M NSE Avg)	779,582
Mkt Cap (INRbn/USD mn)	16/189
Current / Dil Shares O/S (mn)	130/130
Bloomberg /Reuters Code	ACLGATI IN/GATI.BO
<b>y</b>	

#### 1 USD = INR 83.2

Note: \*as on 22 December 2023; Source: Bloomberg

#### Price & Volume



3FY23	Q4FY23	Q1FY24	Q2FY24
53.1	53.1	53.0	53.0
3.5	3.7	3.1	2.4
11.0	10.2	10.1	10.3
32.3	33.0	33.7	34.4
	3M	6M	12M
	8.5	13.7	17.8
(	25.5)	4.5	(13.0)
	8.1	0.8	(2.1)
	(5.4)	(15.2)	(22.0)
	53.1 3.5 11.0 32.3	53.1 53.1 3.5 3.7 11.0 10.2 32.3 33.0 	3.5     3.7     3.1       11.0     10.2     10.1       32.3     33.0     33.7       3M     6M       8.5     13.7       (25.5)     4.5       8.1     0.8

Source: Bloomberg

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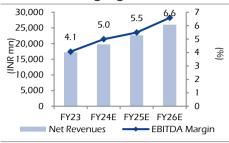
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# **Consolidated financials**

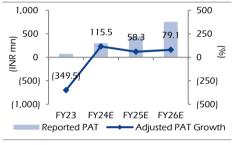
Income Statement (INR mn)         FY23         FY24E         FY25E         FY25E           Net Revenues         17,232         19,728         22,640         26,052           BBITDA         700         984         1,243         1,715           Add: Non operating Income         410         86         101         102           OPBIDTA         1,111         1,070         1,345         1,817           Ess: - Depreciation & Amortization         592         460         515         566           EBIT         519         610         830         1,225           Execeptional item (gain)/loss         [10]         0         0         0           PBT         235         398         595         1,007           Less: - Execptional item (gain)/loss         [10]         0         0         0           PBT         235         398         595         1,007         1,252         Reported PAT         72         299         446         755           Balance Sheet (INR mn)         FY25E         FY25E         FY25E         FY25E         FY25E         FY25E         Fy26E           Net worth         6.881         7,381         8,958         567         6,185 <th>Consolidated linancia</th> <th>a12</th> <th></th> <th></th> <th></th>	Consolidated linancia	a12			
EBITDA         700         984         1.243         1.715           Add: Non operating Income         410         86         101         102           OPBIDTA         1.111         1.070         3.45         1.817           Less : Depreciation & Amortization         592         460         515         566           EBIT         519         610         830         1.252           Less: Interest Expenses         294         211         235         378         575           Less: Taxes         162         100         149         252           Reported PAT         72         299         446         755           Balance Sheet (INR nn)         F723         F724E         F725E         F726E           Share Capital         260         260         260         260           Reserves         5.887         6.185         6.631         7.387           Minority Interest         734         863         1.039         1.131           Net worth         6.881         7.308         7.931         8.958           Borrowings         1.245         1.552         1.628         1.764           Otter von-current liabilities         1.794	Income Statement (INR mn)	FY23	FY24E	FY25E	FY26E
Add: Non operating Income       410       86       101       102         OPBIDTA       1,111       1,070       1,345       1,817         Less: Depreciation & Amortization       592       460       515       566         EBIT       519       610       830       1,252         Less: Interest Expenses       294       211       235       244         Less: Exceptional item (gain)/loss       1100       0       0       0         PBT       235       398       595       1,007         Less: Taxes       162       100       149       252         Reported PAT       72       299       446       755         Balance Sheet (INR mn)       FV23       FV24E       FV25E       FV26E         Share Capital       260       260       260       260         Reserves       5,887       6,185       6,613       7,387         Minority Interest       734       863       1,039       1,311         Net worth       6,881       7,308       7,931       8,958         Borrowings       1,245       1,624       1,249       1,245         Other non-current liabilities       1,797       1,827	Net Revenues	17,232	19,728	22,640	26,052
OPBIDTA         1,111         1,070         1,345         1,817           Less : Depreciation & Amortization         592         460         515         566           EBIT         519         610         830         1,252           Less: Interest Expenses         294         211         235         244           Less: Exceptional item (gain)//loss         100         0         0         0           PBT         235         398         595         1,007           Less: Taxes         162         100         149         252           Reported PAT         72         299         444         755           Balance Sheet (INR mn)         FY23E         FY24E         FY25E         FY26E           Share Capital         260         260         260         260         260           Reserves         5,887         6,185         6,631         7,387           Minority Interest         734         863         1,039         1,311           Net worth         6,881         7,030         7,931         8,958           Borrowings         1,245         1,552         1,623         1,2451           Total Labilities         9,660         1	EBITDA	700	984	1,243	1,715
Less : Depreciation & Amortization         592         460         515         566           EBIT         519         610         830         1,252           Less: Interest Expenses         294         211         235         244           Less: Exceptional item (gain)/loss         (10)         0         0         0           PBT         235         398         595         1,007           Less : Taxes         162         100         149         252           Reported PAT         72         299         446         755           Balance Sheet (INR mn)         FY23         FY24E         FY25E         FY26E           Share Capital         260         260         260         260           Reserves         5.887         6.183         6,031         7,381         8,958           Borrowings         1,245         1,552         1,628         1,709         1,827         1,935         2,051           Deferred Tax (Net)         (264)         (264)         (264)         12,454         Net Sock         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258         2,458         2,4	Add:- Non operating Income	410	86	101	102
EBIT         519         610         830         1.252           Less: Interest Expenses         294         211         235         244           Less: Exceptional item (gain)/loss         (10)         0         0         0           PBT         235         398         595         1,007           Less: Faxes         162         100         149         252           Reported PAT         72         299         446         7525           Balance Sheet (INR mn)         FY23         FY24E         FY25E         FY26E           Share Capital         260         260         260         260           Reserves         5,887         6,185         6,631         7,387           Minority Interest         734         863         1,039         1,311           Net worth         6,881         7,308         7,931         8,958           Borrowings         1,245         1,552         1,628         1,264           Vorther Asket         2,593         2,944         3,247         3,554           Robak balances         9660         10,424         11,230         12,454           Goadwill on consolidation         4,258         4,258	OPBIDTA	1,111	1,070	1,345	1,817
Less:- Interest Expenses         294         211         235         244           Less:- Exceptional item (gain)/loss         (10)         0         0         0           PBT         235         398         595         1,007           Less:- Taxes         162         100         149         252           Reported PAT         72         299         446         755           Balance Sheet (INR mn)         FY23E         FY24E         FY25E         FY26E           Share Capital         260         260         260         260           Reserves         5.887         6,185         6,631         7,387           Minority Interest         734         863         1,039         1,311           Net worth         6,881         7,308         1,039         1,311           Net worth         6,881         7,308         1,031         1,131           Net worth         6,641         1,230         1,244         1,230         1,244           Other non-current liabilities         1,797         1,827         1,935         2,577           Net Morking Capital         1,062         789         962         1,174           Otal Assets         782<	Less :- Depreciation & Amortization	592	460	515	566
Less: Exceptional item (gain)/loss         (10)         0         0         0           PBT         235         398         595         I,007           Less: Taxes         162         100         149         252           Reported PAT         72         299         446         755           Balance Sheet (INR mn)         FY23         FY24E         FY25E         FY26E           Share Capital         260         260         260         260           Reserves         5.887         6.185         6.631         7.387           Minority Interest         7.34         863         1.039         1.311           Net worth         6.881         7.308         7.931         8.958           Borrowings         1.245         1.552         1.628         1.789           Deferred Tax (Net)         (264)         (2644)         (244)         (244)           Otat Labilities         1.797         1.827         1.935         2.577           Net Block         2.593         2.944         3.245         4.258         4.258         4.258         4.258         4.258         4.258         4.258         4.258         4.258         4.258         4.254         0	EBIT	519	610	830	1,252
PBT         235         398         595         1,007           Less: Taxes         162         100         149         252           Reported PAT         72         299         446         755           Balance Sheet (INR mn)         F728         F724E         F725E         F726E           Share Capital         260         260         260         260           Reserves         5,887         6,185         6,631         7,387           Minority Interest         734         863         1,039         1,317           Net worth         6,881         7,038         7,921         8,958           Borrowings         1,245         1,552         1,628         1,708           Deferred Tax (Net)         (264)         (264)         (264)         (264)           Other non-current liabilities         1,797         1,827         1,935         2,051           Total Liabilities         9,660         10,424         11,230         12,454           Met Block         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258         4,258           Goadwill on consolidation         4,25	Less:- Interest Expenses	294	211	235	244
Less :- Taxes         162         100         149         252           Reported PAT         72         299         446         755           Balance Sheet (INR mn)         FY23         FY24E         FY25E         FY26E           Share Capital         260         260         260         260         260           Reserves         5.887         6,185         6,631         7,387           Minority Interest         734         863         1.039         1,311           Net worth         6,881         7,308         7,931         8,958           Borrowings         1,245         1,552         1,628         1,709         1,827         1,1320         12,454           Other non-current liabilities         1,797         1,827         1,1230         12,454           Met Block         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258         4,258           Cash bank balances         9,660         10,424         11,230         12,454           Cash Flow Statement (INR mn)         FY23         FY24E         FY25E         FY26E           Cash Flow Statement (INR mn)         FY23 <th< td=""><td>Less:- Exceptional item (gain)/loss</td><td>(10)</td><td>0</td><td>0</td><td>0</td></th<>	Less:- Exceptional item (gain)/loss	(10)	0	0	0
Reported PAT         72         299         446         755           Balance Sheet (INR mn)         FY23         FY24E         FY25E         FY26E           Share Capital         260         260         260         260           Reserves         5,887         6,185         6,631         7,337           Minority Interest         734         863         1,039         1,311           Net worth         6,881         7,308         7,931         8,958           Borrowings         1,245         1,552         1,628         1,769           Deferred Tax (Net)         (264)         (2644)         (2644)           Other non-current liabilities         1,797         1,827         1,935         2,051           Total Liabilities         9,660         10,424         11,230         12,454           Net Block         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258         4,258         4,258         4,258           Cash Abank balances         9660         10,424         11,230         12,454           Cash Flow Statement (INR mn)         FY23         FY24E         FY25E         FY25E     <	PBT	235	398	595	1,007
Balance Sheet (INR mn)         FY23         FY24E         FY25E         FY26E           Share Capital         260         260         260         260           Reserves         5,887         6,185         6,631         7,387           Minority Interest         734         863         1,039         1,311           Net worth         6,881         7,308         7,731         8,958           Borrowings         1,245         1,552         1,628         1,708           Deferred Tax (Net)         (264)         (264)         (264)         (264)           Other non-current liabilities         9,660         10,424         11,230         12,454           Net Block         2,593         2,944         3,247         3,554           Goodvill on consolidation         4,258         4,258         4,258         2,577           Net Working Capital         1,062         789         962         1,174           Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454           Cash Flow Statement (INR mn)         FY23E         FY24E         FY25E         FY26E           Cash	Less :- Taxes	162	100	149	252
Share Capital         260         260         260         260         260           Reserves         5,887         6,185         6,631         7,387           Minority Interest         734         863         1,039         1,311           Net worth         6,881         7,308         7,931         8,958           Borrowings         1,245         1,552         1,628         1,709           Deferred Tax (Net)         (264)         (264)         (264)         (264)           Other non-current liabilities         1,797         1,827         1,935         2,051           Total Liabilities         9,660         10,424         11,230         12,454           Net Block         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258         4,258           Cash & bank balances         965         1,619         1,912         2,577           Net Working Capital         1,062         789         962         1,174           Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454 <t< td=""><td>Reported PAT</td><td></td><td>299</td><td>446</td><td></td></t<>	Reported PAT		299	446	
Reserves         5,887         6,185         6,6,31         7,387           Minority Interest         734         863         1,039         1,311           Net worth         6,881         7,308         7,931         8,958           Borrowings         1,245         1,552         1,628         1,709           Deferred Tax (Net)         (264)         (264)         (264)         (264)           Other non-current liabilities         1,797         1,827         1,935         2,051           Total Liabilities         9,660         10,424         11,230         12,454           Net Block         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258         4,258           Cash & bank balances         965         1,619         1,912         2,577           Net Working Capital         1,062         789         962         1,174           Other Assets         7860         10,424         11,230         12,454           Cash Flow Statement (INR mn)         FY23         FY24E         FY25E         FY26E           Cash profit adjusted for non-cash items         744         885         1,095         1,463 <td>Balance Sheet (INR mn)</td> <td>FY23</td> <td>FY24E</td> <td>FY25E</td> <td>FY26E</td>	Balance Sheet (INR mn)	FY23	FY24E	FY25E	FY26E
Minority Interest         734         863         1,039         1,311           Net worth         6,881         7,308         7,931         8,958           Borrowings         1,245         1,552         1,628         1,708           Deferred Tax (Net)         (264)         (264)         (264)         (264)           Other non-current liabilities         1,797         1,827         1,935         2,051           Total Liabilities         9,660         10,424         11,230         12,454           Net Block         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258         4,258           Cash bank balances         965         1,619         1,912         2,577           Net Working Capital         1,062         789         962         1,174           Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454           Cash Pilow Statement (INR mn)         FY23         FY24E         FY25E         FY26E           Cash Flow Statement (INR mn)         1033         1,110         945         1,279	Share Capital	260	260	260	260
Net worth         6,881         7,308         7,931         8,958           Borrowings         1,245         1,552         1,628         1,708           Deferred Tax (Net)         (264)         (264)         (264)         (264)           Other non-current liabilities         1,797         1,827         1,935         2,051           Total Liabilities         9,660         10,424         11,230         12,454           Net Block         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258           Cash & bank balances         965         1,619         1,912         2,577           Net Working Capital         1,062         789         962         1,174           Other Assets         782         814         851         891           Total Labilities         9,660         10,424         11,230         12,454           Cash Profit adjusted for non-cash items         744         88         1,095         1,453           Add/Less: Working Capital changes         289         226         (150)         (184)           Operating Cash Flow         1,033         1,110         945         1,279      <	Reserves	5,887	6,185	6,631	7,387
Borrowings         1,245         1,552         1,628         1,708           Deferred Tax (Net)         (264)         (264)         (264)         (264)           Other non-current liabilities         1,797         1,827         1,933         2,051           Total Liabilities         9,660         10,424         11,230         12,454           Net Block         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258         4,258           Cash & bank balances         965         1,619         1,912         2,577           Net Working Capital         1,062         789         962         1,744           Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454           Cash profit adjusted for non-cash items         744         885         1,095         1,463           Add/Less- Working Capital changes         289         226         (150)         (184)           Operating Cash Flow         323         299         127         406           Financing Cash Flow         323         299         127         406	Minority Interest	734	863	1,039	1,311
Deferred Tax (Net)         (264)         (264)         (264)         (264)           Other non-current liabilities         1,797         1,827         1,935         2,051           Total Liabilities         9,660         10,424         11,230         12,454           Net Block         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258         4,258           Goat & bank balances         965         1,619         1,912         2,577           Net Working Capital         1,062         789         962         1,174           Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454           Cash Flow Statement (INR mn)         FY23         FY24E         FY25E         FY26E           Cash Flow Statement (INR mn)         1,033         1,110         945         1,279           Less:- Working Capital changes         289         226         (150)         (184)           Operating Cash Flow         1,033         1,110         945         1,279           Less:- Capex         710         811         818         873<	Net worth	6,881	7,308	7,931	8,958
Other non-current liabilities         1,797         1,827         1,935         2,051           Total Liabilities         9,660         10,424         11,230         12,454           Net Block         2,593         2,944         3,257           Goodwill on consolidation         4,258         4,258         4,258         4,258           Cash & bank balances         965         1,619         1,912         2,577           Net Working Capital         1,062         789         962         1,174           Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454           Cash profit adjusted for non-cash items         744         885         1,095         1,463           Add/Less- Working Capital changes         289         226         (150)         14,463           Operating Cash Flow         323         209         12.7         406           Financing Cash Flow         323         209         127         406           Financing Cash Flow         323         209         127         406           Investing Cash Flow         323         209         127         406	Borrowings	1,245	1,552	1,628	1,708
Total Liabilities         9,660         10,424         11,230         12,454           Net Block         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258         4,258           Cash & bank balances         965         1,619         1,912         2,577           Net Working Capital         1,062         789         962         1,174           Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454           Cash profit adjusted for non-cash items         744         885         1,095         1,463           Add/Less: Working Capital changes         289         226         (150)         (184)           Operating Cash Flow         1,03         1,110         945         1,279           Less: Capex         710         811         818         873           Free Cash Flow         323         299         127         406           Financing Cash Flow         323         299         127         406           Investing Cash Flow         733         304         102         196	Deferred Tax (Net)		(264)	(264)	(264)
Net Block         2,593         2,944         3,247         3,554           Goodwill on consolidation         4,258         4,258         4,258         4,258           Cash & bank balances         965         1,619         1,912         2,577           Net Working Capital         1,062         789         962         1,174           Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454           Cash Flow Statement (INR mn)         FY23         FY24E         FY25E         FY26E           Cash profit adjusted for non-cash items         744         885         1,095         1,463           Add/Less:- Working Capital changes         289         226         (150)         (184)           Operating Cash Flow         1,033         1,110         945         1,279           Less:- Capex         710         811         818         873           Free Cash Flow         233         299         127         406           Investing Cash Flow         73         304         102         196           Investing Cash Flow         73         304         102         196	Other non-current liabilities	1,797	1,827	1,935	2,051
Goodwill on consolidation         4,258         4,258         4,258         4,258         4,258           Cash & bank balances         965         1,619         1,912         2,577           Net Working Capital         1,062         789         962         1,174           Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454           Cash profit adjusted for non-cash items         744         885         1,095         1,463           Add/Less:- Working Capital changes         289         226         (150)         (184)           Operating Cash Flow         1,033         1,110         945         1,279           Less:- Capex         710         811         818         873           Free Cash Flow         323         299         127         406           Financing Cash Flow         784         654         293         665           Net change in Cash         784         654         293         665           Ratio Analysis         FY24E         FY24E         FY24E         FY25E           Income Statement Ratios(%)         115.5         58.3         79.1	Total Liabilities	9,660	10,424	11,230	-
Cash & bank balances         965         1,619         1,912         2,577           Net Working Capital         1,062         789         962         1,174           Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454           Cash Flow Statement (INR mn)         FY23         FY24E         FY25E         FY26E           Cash profit adjusted for non-cash items         744         885         1,095         1,463           Add/Less:-Working Capital changes         289         226         (150)         (184)           Operating Cash Flow         1,033         1,110         945         1,279           Less:- Capex         710         811         818         873           Free Cash Flow         323         299         127         406           Financing Cash Flow         388         50         64         63           Net change in Cash         784         654         293         6655           Ratio Analysis         FY23         FY24E         FY25E         FY26E           Income Statement Ratios(%)         Revenue Growth         15.7         14.5         14.8         15	Net Block	2,593	2,944	3,247	3,554
Net Working Capital         1,062         789         962         1,174           Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454           Cash Flow Statement (INR mn)         FY23         FY24E         FY25E         FY26E           Cash profit adjusted for non-cash items         744         885         1,095         1,463           Add/Less:- Working Capital changes         289         226         (150)         (184)           Operating Cash Flow         1,033         1,110         945         1,279           Less:- Capex         710         811         818         873           Free Cash Flow         323         299         127         406           Financing Cash Flow         73         304         102         196           Investing Cash Flow         388         50         64         63           Net change in Cash         784         654         293         665           Ratio Analysis         FY23         FY24E         FY25E         FY26E           Income Statement Ratios(%)         115.7         14.5         14.8         15.1	Goodwill on consolidation	4,258	4,258	4,258	4,258
Other Assets         782         814         851         891           Total Assets         9,660         10,424         11,230         12,454           Cash Flow Statement (INR mn)         FY23         FY24E         FY25E         FY26E           Cash profit adjusted for non-cash items         744         885         1,095         1,463           Add/Less:- Working Capital changes         289         226         (150)         (184)           Operating Cash Flow         1,033         1,110         945         1,279           Less:- Capex         710         811         818         873           Free Cash Flow         323         299         127         406           Financing Cash Flow         323         299         127         406           Investing Cash Flow         323         299         127         406           Investing Cash Flow         323         293         665         63           Net change in Cash         784         654         293         665           Ratio Analysis         FY25E         FY25E         FY26E         FY25E         FY26E           Income Statement Ratios(%)         I         13.5.1         58.3         79.1 <t< td=""><td>Cash &amp; bank balances</td><td>965</td><td>1,619</td><td>1,912</td><td>2,577</td></t<>	Cash & bank balances	965	1,619	1,912	2,577
Total Assets9,66010,42411,23012,454Cash Flow Statement (INR mn)FY23FY24EFY25EFY26ECash profit adjusted for non-cash items7448851,0951,463Add/Less:- Working Capital changes289226(150)(184)Operating Cash Flow1,0331,1109451,279Less:- Capex710811818873Free Cash Flow323299127406Financing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)849.5)115.558.37.91Adjusted PAT Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios7.13.2.13.7Adjusted EPS (INR/Share)0.61.32.13.7P/E Ratio (x)177.392.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6 <td>Net Working Capital</td> <td>1,062</td> <td>789</td> <td>962</td> <td>1,174</td>	Net Working Capital	1,062	789	962	1,174
Cash Flow Statement (INR mn)         FY23         FY24E         FY25E         FY26E           Cash profit adjusted for non-cash items         744         885         1,095         1,463           Add/Less:- Working Capital changes         289         226         (150)         (184)           Operating Cash Flow         1,033         1,110         945         1,279           Less:- Capex         710         811         818         873           Free Cash Flow         323         299         127         406           Financing Cash Flow         73         304         102         196           Investing Cash Flow         388         50         64         63           Net change in Cash         784         654         293         665           Ratio Analysis         FY23         FY24E         FY25E         FY26E           Income Statement Ratios(%)         Revenue Growth         15.7         14.5         14.8         15.1           EBITDA Growth         103.6         40.5         26.3         37.9           Adjusted PAT Growth         (349.5)         115.5         58.3         79.1           BEITDA Margin         4.1         5.0         5.5         6.6	Other Assets	782	814	851	891
Cash profit adjusted for non-cash items7448851,0951,463Add/Less:- Working Capital changes289226(150)(184)Operating Cash Flow1,0331,1109451,279Less:- Capex710811818873Free Cash Flow323299127406Financing Cash Flow73304102196Investing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)115.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ReOCE (%)5.45.97.510.3Per Share data & Valuation RatiosReported EPS (INR/Share)0.71.32.13.7Adjusted EPS (INR/Share)0.61.32.13.74.06.6Reported EPS (INR/Share)0.61.32.13.73.7P/E Ratio (x)177.392.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)	Total Assets	9,660	10,424	11,230	12,454
Add/Less:- Working Capital changes       289       226       (150)       (184)         Operating Cash Flow       1,033       1,110       945       1,279         Less:- Capex       710       811       818       873         Free Cash Flow       323       299       127       406         Financing Cash Flow       73       304       102       196         Investing Cash Flow       388       50       64       63         Net change in Cash       784       654       293       665         Ratio Analysis       FY23       FY24E       FY25E       FY26E         Income Statement Ratios(%)       Revenue Growth       15.7       14.5       14.8       15.1         EBITDA Growth       103.6       40.5       26.3       37.9         Adjusted PAT Growth       (349.5)       115.5       58.3       79.1         EBITDA Margin       4.1       5.0       5.5       6.6         Adjusted Net Margin       0.5       0.9       1.2       1.9         Return & Liquidity Ratios (%)       1.3       2.7       4.0       6.6         ROCE (%)       5.4       5.9       7.5       10.3         Per Share dat	Cash Flow Statement (INR mn)	FY23	FY24E	FY25E	FY26E
Operating Cash Flow1,0331,1109451,279Less:- Capex710811818873Free Cash Flow323299127406Financing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)840.526.337.9Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios2.13.74.06.6Reported EPS (INR/Share)0.71.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7P/E Ratio (x)177.392.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	Cash profit adjusted for non-cash items	744	885	1,095	1,463
Less: Capex710811818873Free Cash Flow323299127406Financing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)7114.514.815.1Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios87.91.32.13.7Adjusted EPS (INR/Share)0.61.32.13.74.0Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7Pr Sare data & Valuation Ratios177.392.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	,	289	226	(150)	(184)
Free Cash Flow323299127406Financing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios9.71.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	Operating Cash Flow	1,033	1,110	945	1,279
Financing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)0.0(0.0)(0.0)(0.1)Net Debt/Equity (x)0.0(0.0)(0.0)(0.1)ROE (%)5.45.97.510.3Per Share data & Valuation Ratios0.71.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	Less:- Capex	710	811	818	873
Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)0.0(0.0)(0.0)(0.1)Net Debt/Equity (x)0.0(0.0)(0.0)(0.1)ROE (%)5.45.97.510.3Per Share data & Valuation Ratios7.13.2.13.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	Free Cash Flow	323	299	127	406
Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)Net Debt/Equity (x)0.0(0.0)(0.0)(0.1)ROE (%)5.45.97.510.3Per Share data & Valuation Ratios0.71.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	5		304	102	196
Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)6.6Net Debt/Equity (x)0.0(0.0)(0.1)(0.1)ROE (%)5.45.97.510.3Per Share data & Valuation Ratios3.2.13.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7PF Ratio (x)177.392.258.379.1P/E Ratio (x)13.73.916.813.39.4EV/Sales (x)1.00.80.70.6	5	388			
Income Statement Ratios(%)           Revenue Growth         15.7         14.5         14.8         15.1           EBITDA Growth         103.6         40.5         26.3         37.9           Adjusted PAT Growth         (349.5)         115.5         58.3         79.1           EBITDA Margin         4.1         5.0         5.5         6.6           Adjusted Net Margin         0.5         0.9         1.2         1.9           Return & Liquidity Ratios (%)         Net Debt/Equity (x)         0.0         (0.0)         (0.1)           ROE (%)         1.3         2.7         4.0         6.6           ROCE (%)         5.4         5.9         7.5         10.3           Per Share data & Valuation Ratios         Net Dest [NR/Share)         0.7         1.3         2.1         3.7           Adjusted EPS (INR/Share)         0.6         1.3         2.1         3.7         Adjusted EPS (INR/Share)         0.6         1.3         2.1         3.7           Per S Growth (%)         (0.1)         92.2         58.3         79.1         9.7         58.3         32.5           EV/EBITDA (x)         23.9         16.8         13.3         9.4         EV/Sales (x)         1.0				293	
Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)0.0(0.0)(0.0)(0.1)ROE (%)1.32.74.06.66.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios3.23.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7PF Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	Ratio Analysis	FY23	FY24E	FY25E	FY26E
EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios3.73.73.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6					
Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.7Net Debt/Equity (x)0.0(0.0)(0.0)(0.1)ROE (%)5.45.97.510.3Per Share data & Valuation Ratios3.23.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6				14.8	
EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%) </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)0.0(0.0)(0.0)(0.1)Net Debt/Equity (x)0.0(0.0)(0.0)(0.1)ROE (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios0.71.32.13.7Reported EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	5		115.5		
Return & Liquidity Ratios (%)           Net Debt/Equity (x)         0.0         (0.0)         (0.1)           ROE (%)         1.3         2.7         4.0         6.6           ROCE (%)         5.4         5.9         7.5         10.3           Per Share data & Valuation Ratios         7         1.3         2.1         3.7           Adjusted EPS (INR/Share)         0.6         1.3         2.1         3.7           Adjusted EPS (INR/Share)         0.6         1.3         2.1         3.7           EPS Growth (%)         (0.1)         92.2         58.3         79.1           P/E Ratio (x)         177.3         92.2         58.3         32.5           EV/EBITDA (x)         23.9         16.8         13.3         9.4           EV/Sales (x)         1.0         0.8         0.7         0.6					
Net Debt/Equity (x)         0.0         (0.0)         (0.0)         (0.1)           ROE (%)         1.3         2.7         4.0         6.6           ROCE (%)         5.4         5.9         7.5         10.3           Per Share data & Valuation Ratios	5	0.5	0.9	1.2	1.9
ROE (%)         1.3         2.7         4.0         6.6           ROCE (%)         5.4         5.9         7.5         10.3           Per Share data & Valuation Ratios					
ROCE (%)         5.4         5.9         7.5         10.3           Per Share data & Valuation Ratios	, , , , , , , , , , , , , , , , , , , ,		(0.0)		(0.1)
Per Share data & Valuation Ratios           Reported EPS (INR/Share)         0.7         1.3         2.1         3.7           Adjusted EPS (INR/Share)         0.6         1.3         2.1         3.7           EPS Growth (%)         (0.1)         92.2         58.3         79.1           P/E Ratio (x)         177.3         92.2         58.3         32.5           EV/EBITDA (x)         23.9         16.8         13.3         9.4           EV/Sales (x)         1.0         0.8         0.7         0.6		1.3	2.7	4.0	
Reported EPS (INR/Share)         0.7         1.3         2.1         3.7           Adjusted EPS (INR/Share)         0.6         1.3         2.1         3.7           EPS Growth (%)         (0.1)         92.2         58.3         79.1           P/E Ratio (x)         177.3         92.2         58.3         32.5           EV/EBITDA (x)         23.9         16.8         13.3         9.4           EV/Sales (x)         1.0         0.8         0.7         0.6		5.4	5.9	7.5	10.3
Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6					
EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	, , ,		1.3		3.7
P/E Ratio (x)         177.3         92.2         58.3         32.5           EV/EBITDA (x)         23.9         16.8         13.3         9.4           EV/Sales (x)         1.0         0.8         0.7         0.6	5	0.6			
EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6			92.2		
EV/Sales (x) 1.0 0.8 0.7 0.6	, , ,	177.3	92.2	58.3	
		23.9	16.8	13.3	9.4
Core Price/Book (x)         2.6         2.4         2.3         2.1	, , ,	1.0	0.8		0.6
	Core Price/Book (x)	2.6	2.4	2.3	2.1

Revenue & margin growth trend



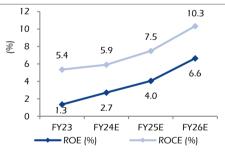
Source: Company, Elara Securities Estimate

#### Adjusted profit growth trend



Source: Company, Elara Securities Estimate

#### **Return ratios**

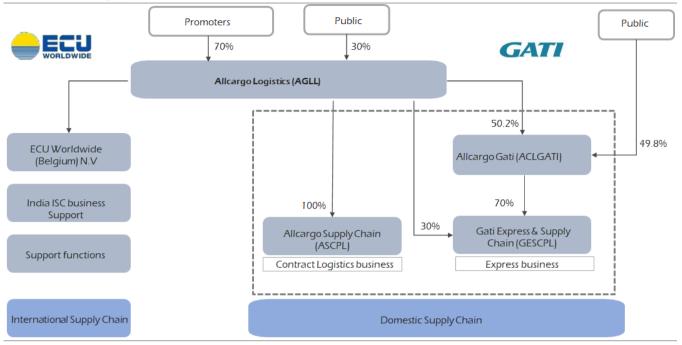


Source: Company, Elara Securities Estimate

Note: Pricing as on 22 December 2023; Source: Company, Elara Securities Estimate



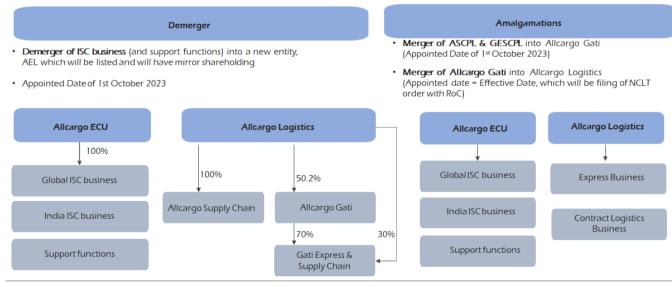
#### Exhibit 1: Existing corporate structure



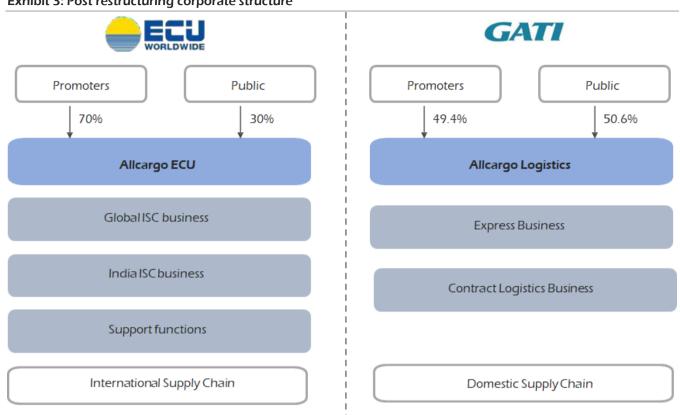
Source: Company, Elara Securities Research

#### Exhibit 2: Proposed restructuring plan

Demerger and amalgamations outlined below are proposed to be carried out through one composite scheme of arrangement

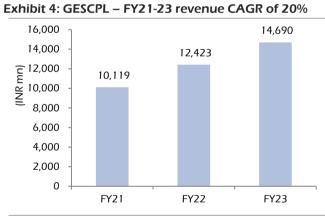


Source: Company, Elara Securities Research

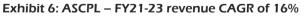


#### Exhibit 3: Post restructuring corporate structure

Source: Company, Elara Securities Research



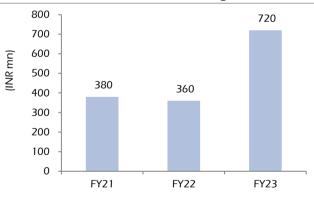
Source: Company, Elara Securities Research





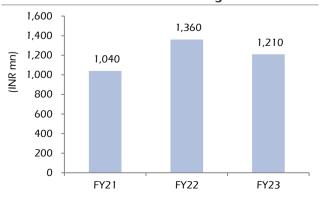
Source: Company, Elara Securities Research

#### Exhibit 5: GESCPL – FY23 EBITDA margin at 5%



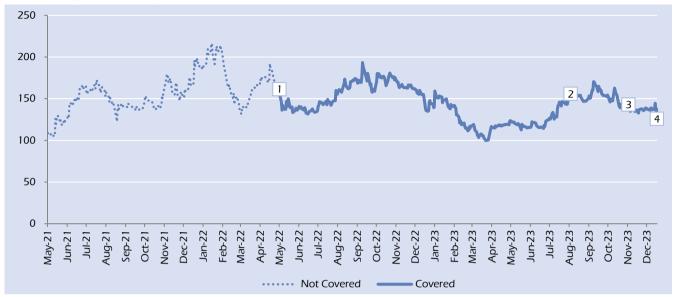
Source: Company, Elara Securities Research

#### Exhibit 7: ASCPL – FY23 EBITDA margin at 35%



Source: Company, Elara Securities Research

# **Coverage History**



	Date	Rating	Target Price	Closing Price
1	6-May-2022	Buy	INR 275	INR 156
2	9-Aug-2023	Accumulate	INR 170	INR 151
3	8-Nov-2023	Accumulate	INR 157	INR 138
4	22-Dec-2023	Accumulate	INR 145	INR 121

# **Guide to Research Rating**

SELL	Absolute Return < -5%
REDUCE	Absolute Return -5% to +5%
ACCUMULATE	Absolute Return +5% to +20%
BUY	Absolute Return >+20%



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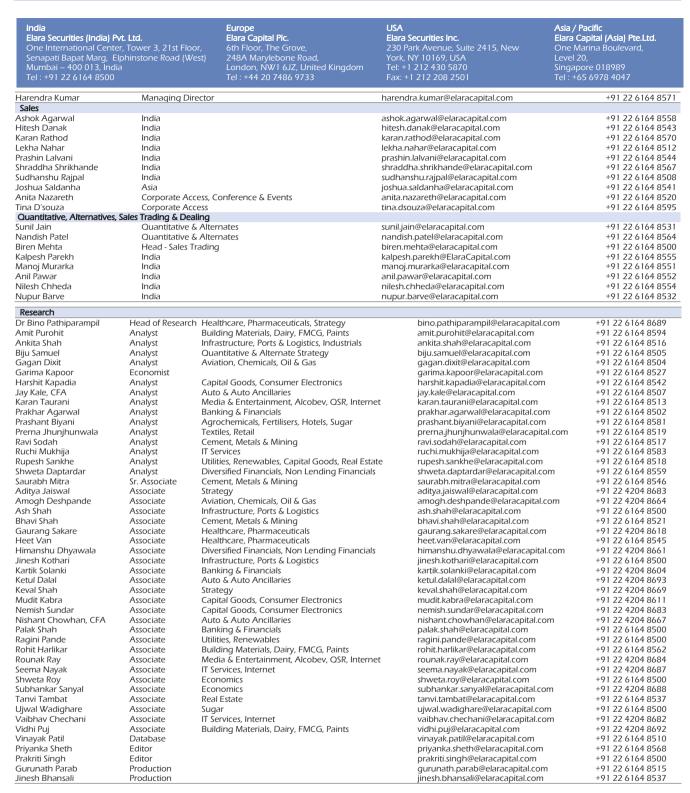
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