Allcargo Gati

Mega rejig to hone focus

Restructuring will simplify corporate structure

Recently, Allcargo Logistics (AGLL IN) announced 1:1 demerger of its global international supply chain business into a new entity, Allcargo ECU. Also, AGLL seeks to amalgamate its listed subsidiary, Allcargo Gati (ACLGATI IN) and the wholly-owned subsidiary, Allcargo Supply Chain Pvt. (ASCPL) into a single entity – i.e., AGLL (comprising asset light businesses of express logistics and contract logistics with simplified corporate structure).

Existing shareholders of Allcargo Gati, for every 10 shares held, will receive 63 shares of Allcargo Logistics (post 3:1 bonus shares approved by shareholders of AGLL). The aim is to complete the deal by Jan-2025 post the receipt of requisite approvals. Post restructuring, promoter shareholding will drop to 49.4% from 52.9% currently.

Combined synergies to focus on expansion, 'fund raise' planned

ASCPL is the market leader in Chemical Warehousing segment and manages 5mn sqft of warehousing space. Gati Express and Supply Chain (GESCPL) has significant presence in B2B express surface logistics with 31 hubs, 91 distribution warehouses and digitalization at its core. The restructuring may sharpen management control, streamline operations, optimize cost and pare holding company discount.

Allcargo Gati's management retained its outlook to achieve INR 30bn revenue and 10-15% EBITDA margin, which we believe, may be achieved via synergies post amalgamation. The combined entity may yield INR 20bn revenue, with 9% margin. Long term, the Board has approved fund raising of INR 5bn for expansion, capex and working capital. Plans are underway to double the warehousing space from 5mn sqft to 10mn sqft, provide digitalized value-added service and improve margin profile.

Valuations – Maintain Accumulate; TP pared to INR 145

The amalgamation of the contract logistics and express logistics businesses is along expected lines. The current 244mn shares in AGLL, post bonus of 3:1, will increase to 983mn shares and incremental 404mn shares will be issued to Allcargo Gati shareholders (other than parent) in the ratio of 63:10 shares.

The combined entity may have a share capital of INR 2.8bn, with 1,390mn share of face value INR 2 and debt of INR 3bn resulting in an EV of INR 5.8bn and valuation of 3x EV/EBITDA. We retain our estimates but lower the P/E multiple to 25x from 27x as near-term focus would be on smooth integration of operations. Thus, our TP is pared to INR 145 from INR 157.

Key Financials

YE March	Revenue (INR mn)	YoY (%)	EBITDA (INR mn)	EBITDA margin (%)	Gati PAT (INR mn)	YoY (%)	Fully DEPS (INR)	RoE (%)	RoCE (%)	P/E E (X)	EV/EBITDA (X)
FY23	17,232	15.7	700	4.1	79	(349.5)	0.6	1.3	5.4	177.3	23.9
FY24E	19,728	14.5	984	5.0	170	115.5	1.3	2.7	5.9	92.2	16.8
FY25E	22,640	14.8	1,243	5.5	270	58.3	2.1	4.0	7.5	58.3	13.3
FY26E	26,052	15.1	1,715	6.6	483	79.1	3.7	6.6	10.3	32.5	9.4
Neter Driving on an 22 December 2022 Courses Concerns Flore Convision Estimate											

Note: Pricing as on 22 December 2023; Source: Company, Elara Securities Estimate



Rating: Accumulate

Target Price: INR 145

Upside: 19%

CMP: INR 121 (as on 22 December 2023)

Key data

Face Value (INR)	10
Daily Volume (3M NSE Avg)	779,582
Mkt Cap (INRbn/USD mn)	16/189
Current / Dil Shares O/S (mn)	130/130
Bloomberg /Reuters Code	ACLGATI IN/GATI.BO
y	

1 USD = INR 83.2

Note: *as on 22 December 2023; Source: Bloomberg

Price & Volume



3FY23	Q4FY23	Q1FY24	Q2FY24
53.1	53.1	53.0	53.0
3.5	3.7	3.1	2.4
11.0	10.2	10.1	10.3
32.3	33.0	33.7	34.4
	3M	6M	12M
	8.5	13.7	17.8
(25.5)	4.5	(13.0)
	8.1	0.8	(2.1)
	(5.4)	(15.2)	(22.0)
	53.1 3.5 11.0 32.3	53.1 53.1 3.5 3.7 11.0 10.2 32.3 33.0 	3.5 3.7 3.1 11.0 10.2 10.1 32.3 33.0 33.7 3M 6M 8.5 13.7 (25.5) 4.5 8.1 0.8

Source: Bloomberg

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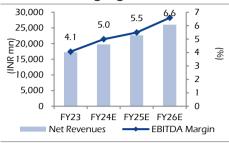
Ash Shah • ash.shah@elaracapital.com • +91 22 6164 8500



Consolidated financials

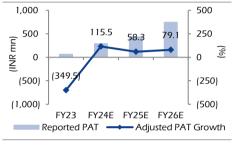
Income Statement (INR mn) FY23 FY24E FY25E FY25E Net Revenues 17,232 19,728 22,640 26,052 BBITDA 700 984 1,243 1,715 Add: Non operating Income 410 86 101 102 OPBIDTA 1,111 1,070 1,345 1,817 Ess: - Depreciation & Amortization 592 460 515 566 EBIT 519 610 830 1,225 Execeptional item (gain)/loss [10] 0 0 0 PBT 235 398 595 1,007 Less: - Execptional item (gain)/loss [10] 0 0 0 PBT 235 398 595 1,007 1,252 Reported PAT 72 299 446 755 Balance Sheet (INR mn) FY25E FY25E FY25E FY25E FY25E FY25E Fy26E Net worth 6.881 7,381 8,958 567 6,185 <th>Consolidated linancia</th> <th>a12</th> <th></th> <th></th> <th></th>	Consolidated linancia	a12			
EBITDA 700 984 1.243 1.715 Add: Non operating Income 410 86 101 102 OPBIDTA 1.111 1.070 3.45 1.817 Less : Depreciation & Amortization 592 460 515 566 EBIT 519 610 830 1.252 Less: Interest Expenses 294 211 235 378 575 Less: Taxes 162 100 149 252 Reported PAT 72 299 446 755 Balance Sheet (INR nn) F723 F724E F725E F726E Share Capital 260 260 260 260 Reserves 5.887 6.185 6.631 7.387 Minority Interest 734 863 1.039 1.131 Net worth 6.881 7.308 7.931 8.958 Borrowings 1.245 1.552 1.628 1.764 Otter von-current liabilities 1.794	Income Statement (INR mn)	FY23	FY24E	FY25E	FY26E
Add: Non operating Income 410 86 101 102 OPBIDTA 1,111 1,070 1,345 1,817 Less: Depreciation & Amortization 592 460 515 566 EBIT 519 610 830 1,252 Less: Interest Expenses 294 211 235 244 Less: Exceptional item (gain)/loss 1100 0 0 0 PBT 235 398 595 1,007 Less: Taxes 162 100 149 252 Reported PAT 72 299 446 755 Balance Sheet (INR mn) FV23 FV24E FV25E FV26E Share Capital 260 260 260 260 Reserves 5,887 6,185 6,613 7,387 Minority Interest 734 863 1,039 1,311 Net worth 6,881 7,308 7,931 8,958 Borrowings 1,245 1,624 1,249 1,245 Other non-current liabilities 1,797 1,827	Net Revenues	17,232	19,728	22,640	26,052
OPBIDTA 1,111 1,070 1,345 1,817 Less : Depreciation & Amortization 592 460 515 566 EBIT 519 610 830 1,252 Less: Interest Expenses 294 211 235 244 Less: Exceptional item (gain)//loss 100 0 0 0 PBT 235 398 595 1,007 Less: Taxes 162 100 149 252 Reported PAT 72 299 444 755 Balance Sheet (INR mn) FY23E FY24E FY25E FY26E Share Capital 260 260 260 260 260 Reserves 5,887 6,185 6,631 7,387 Minority Interest 734 863 1,039 1,311 Net worth 6,881 7,030 7,931 8,958 Borrowings 1,245 1,552 1,623 1,2451 Total Labilities 9,660 1	EBITDA	700	984	1,243	1,715
Less : Depreciation & Amortization 592 460 515 566 EBIT 519 610 830 1,252 Less: Interest Expenses 294 211 235 244 Less: Exceptional item (gain)/loss (10) 0 0 0 PBT 235 398 595 1,007 Less : Taxes 162 100 149 252 Reported PAT 72 299 446 755 Balance Sheet (INR mn) FY23 FY24E FY25E FY26E Share Capital 260 260 260 260 Reserves 5.887 6.183 6,031 7,381 8,958 Borrowings 1,245 1,552 1,628 1,709 1,827 1,935 2,051 Deferred Tax (Net) (264) (264) (264) 12,454 Net Sock 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 2,458 2,4	Add:- Non operating Income	410	86	101	102
EBIT 519 610 830 1.252 Less: Interest Expenses 294 211 235 244 Less: Exceptional item (gain)/loss (10) 0 0 0 PBT 235 398 595 1,007 Less: Faxes 162 100 149 252 Reported PAT 72 299 446 7525 Balance Sheet (INR mn) FY23 FY24E FY25E FY26E Share Capital 260 260 260 260 Reserves 5,887 6,185 6,631 7,387 Minority Interest 734 863 1,039 1,311 Net worth 6,881 7,308 7,931 8,958 Borrowings 1,245 1,552 1,628 1,264 Vorther Asket 2,593 2,944 3,247 3,554 Robak balances 9660 10,424 11,230 12,454 Goadwill on consolidation 4,258 4,258	OPBIDTA	1,111	1,070	1,345	1,817
Less:- Interest Expenses 294 211 235 244 Less:- Exceptional item (gain)/loss (10) 0 0 0 PBT 235 398 595 1,007 Less:- Taxes 162 100 149 252 Reported PAT 72 299 446 755 Balance Sheet (INR mn) FY23E FY24E FY25E FY26E Share Capital 260 260 260 260 Reserves 5.887 6,185 6,631 7,387 Minority Interest 734 863 1,039 1,311 Net worth 6,881 7,308 1,039 1,311 Net worth 6,881 7,308 1,031 1,131 Net worth 6,641 1,230 1,244 1,230 1,244 Other non-current liabilities 1,797 1,827 1,935 2,577 Net Morking Capital 1,062 789 962 1,174 Otal Assets 782<	Less :- Depreciation & Amortization	592	460	515	566
Less: Exceptional item (gain)/loss (10) 0 0 0 PBT 235 398 595 I,007 Less: Taxes 162 100 149 252 Reported PAT 72 299 446 755 Balance Sheet (INR mn) FY23 FY24E FY25E FY26E Share Capital 260 260 260 260 Reserves 5.887 6.185 6.631 7.387 Minority Interest 7.34 863 1.039 1.311 Net worth 6.881 7.308 7.931 8.958 Borrowings 1.245 1.552 1.628 1.789 Deferred Tax (Net) (264) (2644) (244) (244) Otat Labilities 1.797 1.827 1.935 2.577 Net Block 2.593 2.944 3.245 4.258 4.258 4.258 4.258 4.258 4.258 4.258 4.258 4.258 4.258 4.254 0	EBIT	519	610	830	1,252
PBT 235 398 595 1,007 Less: Taxes 162 100 149 252 Reported PAT 72 299 446 755 Balance Sheet (INR mn) F728 F724E F725E F726E Share Capital 260 260 260 260 Reserves 5,887 6,185 6,631 7,387 Minority Interest 734 863 1,039 1,317 Net worth 6,881 7,038 7,921 8,958 Borrowings 1,245 1,552 1,628 1,708 Deferred Tax (Net) (264) (264) (264) (264) Other non-current liabilities 1,797 1,827 1,935 2,051 Total Liabilities 9,660 10,424 11,230 12,454 Met Block 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 4,258 Goadwill on consolidation 4,25	Less:- Interest Expenses	294	211	235	244
Less :- Taxes 162 100 149 252 Reported PAT 72 299 446 755 Balance Sheet (INR mn) FY23 FY24E FY25E FY26E Share Capital 260 260 260 260 260 Reserves 5.887 6,185 6,631 7,387 Minority Interest 734 863 1.039 1,311 Net worth 6,881 7,308 7,931 8,958 Borrowings 1,245 1,552 1,628 1,709 1,827 1,1320 12,454 Other non-current liabilities 1,797 1,827 1,1230 12,454 Met Block 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 4,258 Cash bank balances 9,660 10,424 11,230 12,454 Cash Flow Statement (INR mn) FY23 FY24E FY25E FY26E Cash Flow Statement (INR mn) FY23 <th< td=""><td>Less:- Exceptional item (gain)/loss</td><td>(10)</td><td>0</td><td>0</td><td>0</td></th<>	Less:- Exceptional item (gain)/loss	(10)	0	0	0
Reported PAT 72 299 446 755 Balance Sheet (INR mn) FY23 FY24E FY25E FY26E Share Capital 260 260 260 260 Reserves 5,887 6,185 6,631 7,337 Minority Interest 734 863 1,039 1,311 Net worth 6,881 7,308 7,931 8,958 Borrowings 1,245 1,552 1,628 1,769 Deferred Tax (Net) (264) (2644) (2644) Other non-current liabilities 1,797 1,827 1,935 2,051 Total Liabilities 9,660 10,424 11,230 12,454 Net Block 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 4,258 4,258 4,258 Cash Abank balances 9660 10,424 11,230 12,454 Cash Flow Statement (INR mn) FY23 FY24E FY25E FY25E <	PBT	235	398	595	1,007
Balance Sheet (INR mn) FY23 FY24E FY25E FY26E Share Capital 260 260 260 260 Reserves 5,887 6,185 6,631 7,387 Minority Interest 734 863 1,039 1,311 Net worth 6,881 7,308 7,731 8,958 Borrowings 1,245 1,552 1,628 1,708 Deferred Tax (Net) (264) (264) (264) (264) Other non-current liabilities 9,660 10,424 11,230 12,454 Net Block 2,593 2,944 3,247 3,554 Goodvill on consolidation 4,258 4,258 4,258 2,577 Net Working Capital 1,062 789 962 1,174 Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 Cash Flow Statement (INR mn) FY23E FY24E FY25E FY26E Cash	Less :- Taxes	162	100	149	252
Share Capital 260 260 260 260 260 Reserves 5,887 6,185 6,631 7,387 Minority Interest 734 863 1,039 1,311 Net worth 6,881 7,308 7,931 8,958 Borrowings 1,245 1,552 1,628 1,709 Deferred Tax (Net) (264) (264) (264) (264) Other non-current liabilities 1,797 1,827 1,935 2,051 Total Liabilities 9,660 10,424 11,230 12,454 Net Block 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 4,258 Cash & bank balances 965 1,619 1,912 2,577 Net Working Capital 1,062 789 962 1,174 Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 <t< td=""><td>Reported PAT</td><td></td><td>299</td><td>446</td><td></td></t<>	Reported PAT		299	446	
Reserves 5,887 6,185 6,6,31 7,387 Minority Interest 734 863 1,039 1,311 Net worth 6,881 7,308 7,931 8,958 Borrowings 1,245 1,552 1,628 1,709 Deferred Tax (Net) (264) (264) (264) (264) Other non-current liabilities 1,797 1,827 1,935 2,051 Total Liabilities 9,660 10,424 11,230 12,454 Net Block 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 4,258 Cash & bank balances 965 1,619 1,912 2,577 Net Working Capital 1,062 789 962 1,174 Other Assets 7860 10,424 11,230 12,454 Cash Flow Statement (INR mn) FY23 FY24E FY25E FY26E Cash profit adjusted for non-cash items 744 885 1,095 1,463 <td>Balance Sheet (INR mn)</td> <td>FY23</td> <td>FY24E</td> <td>FY25E</td> <td>FY26E</td>	Balance Sheet (INR mn)	FY23	FY24E	FY25E	FY26E
Minority Interest 734 863 1,039 1,311 Net worth 6,881 7,308 7,931 8,958 Borrowings 1,245 1,552 1,628 1,708 Deferred Tax (Net) (264) (264) (264) (264) Other non-current liabilities 1,797 1,827 1,935 2,051 Total Liabilities 9,660 10,424 11,230 12,454 Net Block 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 4,258 Cash bank balances 965 1,619 1,912 2,577 Net Working Capital 1,062 789 962 1,174 Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 Cash Pilow Statement (INR mn) FY23 FY24E FY25E FY26E Cash Flow Statement (INR mn) 1033 1,110 945 1,279	Share Capital	260	260	260	260
Net worth 6,881 7,308 7,931 8,958 Borrowings 1,245 1,552 1,628 1,708 Deferred Tax (Net) (264) (264) (264) (264) Other non-current liabilities 1,797 1,827 1,935 2,051 Total Liabilities 9,660 10,424 11,230 12,454 Net Block 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 Cash & bank balances 965 1,619 1,912 2,577 Net Working Capital 1,062 789 962 1,174 Other Assets 782 814 851 891 Total Labilities 9,660 10,424 11,230 12,454 Cash Profit adjusted for non-cash items 744 88 1,095 1,453 Add/Less: Working Capital changes 289 226 (150) (184) Operating Cash Flow 1,033 1,110 945 1,279 <	Reserves	5,887	6,185	6,631	7,387
Borrowings 1,245 1,552 1,628 1,708 Deferred Tax (Net) (264) (264) (264) (264) Other non-current liabilities 1,797 1,827 1,933 2,051 Total Liabilities 9,660 10,424 11,230 12,454 Net Block 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 4,258 Cash & bank balances 965 1,619 1,912 2,577 Net Working Capital 1,062 789 962 1,744 Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 Cash profit adjusted for non-cash items 744 885 1,095 1,463 Add/Less- Working Capital changes 289 226 (150) (184) Operating Cash Flow 323 299 127 406 Financing Cash Flow 323 299 127 406	Minority Interest	734	863	1,039	1,311
Deferred Tax (Net) (264) (264) (264) (264) Other non-current liabilities 1,797 1,827 1,935 2,051 Total Liabilities 9,660 10,424 11,230 12,454 Net Block 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 4,258 Goat & bank balances 965 1,619 1,912 2,577 Net Working Capital 1,062 789 962 1,174 Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 Cash Flow Statement (INR mn) FY23 FY24E FY25E FY26E Cash Flow Statement (INR mn) 1,033 1,110 945 1,279 Less:- Working Capital changes 289 226 (150) (184) Operating Cash Flow 1,033 1,110 945 1,279 Less:- Capex 710 811 818 873<	Net worth	6,881	7,308	7,931	8,958
Other non-current liabilities 1,797 1,827 1,935 2,051 Total Liabilities 9,660 10,424 11,230 12,454 Net Block 2,593 2,944 3,257 Goodwill on consolidation 4,258 4,258 4,258 4,258 Cash & bank balances 965 1,619 1,912 2,577 Net Working Capital 1,062 789 962 1,174 Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 Cash profit adjusted for non-cash items 744 885 1,095 1,463 Add/Less- Working Capital changes 289 226 (150) 14,463 Operating Cash Flow 323 209 12.7 406 Financing Cash Flow 323 209 127 406 Financing Cash Flow 323 209 127 406 Investing Cash Flow 323 209 127 406	Borrowings	1,245	1,552	1,628	1,708
Total Liabilities 9,660 10,424 11,230 12,454 Net Block 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 4,258 Cash & bank balances 965 1,619 1,912 2,577 Net Working Capital 1,062 789 962 1,174 Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 Cash profit adjusted for non-cash items 744 885 1,095 1,463 Add/Less: Working Capital changes 289 226 (150) (184) Operating Cash Flow 1,03 1,110 945 1,279 Less: Capex 710 811 818 873 Free Cash Flow 323 299 127 406 Financing Cash Flow 323 299 127 406 Investing Cash Flow 733 304 102 196	Deferred Tax (Net)		(264)	(264)	(264)
Net Block 2,593 2,944 3,247 3,554 Goodwill on consolidation 4,258 4,258 4,258 4,258 Cash & bank balances 965 1,619 1,912 2,577 Net Working Capital 1,062 789 962 1,174 Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 Cash Flow Statement (INR mn) FY23 FY24E FY25E FY26E Cash profit adjusted for non-cash items 744 885 1,095 1,463 Add/Less:- Working Capital changes 289 226 (150) (184) Operating Cash Flow 1,033 1,110 945 1,279 Less:- Capex 710 811 818 873 Free Cash Flow 233 299 127 406 Investing Cash Flow 73 304 102 196 Investing Cash Flow 73 304 102 196	Other non-current liabilities	1,797	1,827	1,935	2,051
Goodwill on consolidation 4,258 4,258 4,258 4,258 4,258 Cash & bank balances 965 1,619 1,912 2,577 Net Working Capital 1,062 789 962 1,174 Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 Cash profit adjusted for non-cash items 744 885 1,095 1,463 Add/Less:- Working Capital changes 289 226 (150) (184) Operating Cash Flow 1,033 1,110 945 1,279 Less:- Capex 710 811 818 873 Free Cash Flow 323 299 127 406 Financing Cash Flow 784 654 293 665 Net change in Cash 784 654 293 665 Ratio Analysis FY24E FY24E FY24E FY25E Income Statement Ratios(%) 115.5 58.3 79.1	Total Liabilities	9,660	10,424	11,230	-
Cash & bank balances 965 1,619 1,912 2,577 Net Working Capital 1,062 789 962 1,174 Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 Cash Flow Statement (INR mn) FY23 FY24E FY25E FY26E Cash profit adjusted for non-cash items 744 885 1,095 1,463 Add/Less:-Working Capital changes 289 226 (150) (184) Operating Cash Flow 1,033 1,110 945 1,279 Less:- Capex 710 811 818 873 Free Cash Flow 323 299 127 406 Financing Cash Flow 388 50 64 63 Net change in Cash 784 654 293 6655 Ratio Analysis FY23 FY24E FY25E FY26E Income Statement Ratios(%) Revenue Growth 15.7 14.5 14.8 15	Net Block	2,593	2,944	3,247	3,554
Net Working Capital 1,062 789 962 1,174 Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 Cash Flow Statement (INR mn) FY23 FY24E FY25E FY26E Cash profit adjusted for non-cash items 744 885 1,095 1,463 Add/Less:- Working Capital changes 289 226 (150) (184) Operating Cash Flow 1,033 1,110 945 1,279 Less:- Capex 710 811 818 873 Free Cash Flow 323 299 127 406 Financing Cash Flow 73 304 102 196 Investing Cash Flow 388 50 64 63 Net change in Cash 784 654 293 665 Ratio Analysis FY23 FY24E FY25E FY26E Income Statement Ratios(%) 115.7 14.5 14.8 15.1	Goodwill on consolidation	4,258	4,258	4,258	4,258
Other Assets 782 814 851 891 Total Assets 9,660 10,424 11,230 12,454 Cash Flow Statement (INR mn) FY23 FY24E FY25E FY26E Cash profit adjusted for non-cash items 744 885 1,095 1,463 Add/Less:- Working Capital changes 289 226 (150) (184) Operating Cash Flow 1,033 1,110 945 1,279 Less:- Capex 710 811 818 873 Free Cash Flow 323 299 127 406 Financing Cash Flow 323 299 127 406 Investing Cash Flow 323 299 127 406 Investing Cash Flow 323 293 665 63 Net change in Cash 784 654 293 665 Ratio Analysis FY25E FY25E FY26E FY25E FY26E Income Statement Ratios(%) I 13.5.1 58.3 79.1 <t< td=""><td>Cash & bank balances</td><td>965</td><td>1,619</td><td>1,912</td><td>2,577</td></t<>	Cash & bank balances	965	1,619	1,912	2,577
Total Assets9,66010,42411,23012,454Cash Flow Statement (INR mn)FY23FY24EFY25EFY26ECash profit adjusted for non-cash items7448851,0951,463Add/Less:- Working Capital changes289226(150)(184)Operating Cash Flow1,0331,1109451,279Less:- Capex710811818873Free Cash Flow323299127406Financing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)849.5)115.558.37.91Adjusted PAT Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios7.13.2.13.7Adjusted EPS (INR/Share)0.61.32.13.7P/E Ratio (x)177.392.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6 <td>Net Working Capital</td> <td>1,062</td> <td>789</td> <td>962</td> <td>1,174</td>	Net Working Capital	1,062	789	962	1,174
Cash Flow Statement (INR mn) FY23 FY24E FY25E FY26E Cash profit adjusted for non-cash items 744 885 1,095 1,463 Add/Less:- Working Capital changes 289 226 (150) (184) Operating Cash Flow 1,033 1,110 945 1,279 Less:- Capex 710 811 818 873 Free Cash Flow 323 299 127 406 Financing Cash Flow 73 304 102 196 Investing Cash Flow 388 50 64 63 Net change in Cash 784 654 293 665 Ratio Analysis FY23 FY24E FY25E FY26E Income Statement Ratios(%) Revenue Growth 15.7 14.5 14.8 15.1 EBITDA Growth 103.6 40.5 26.3 37.9 Adjusted PAT Growth (349.5) 115.5 58.3 79.1 BEITDA Margin 4.1 5.0 5.5 6.6	Other Assets	782	814	851	891
Cash profit adjusted for non-cash items7448851,0951,463Add/Less:- Working Capital changes289226(150)(184)Operating Cash Flow1,0331,1109451,279Less:- Capex710811818873Free Cash Flow323299127406Financing Cash Flow73304102196Investing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)115.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ReOCE (%)5.45.97.510.3Per Share data & Valuation RatiosReported EPS (INR/Share)0.71.32.13.7Adjusted EPS (INR/Share)0.61.32.13.74.06.6Reported EPS (INR/Share)0.61.32.13.73.7P/E Ratio (x)177.392.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)	Total Assets	9,660	10,424	11,230	12,454
Add/Less:- Working Capital changes 289 226 (150) (184) Operating Cash Flow 1,033 1,110 945 1,279 Less:- Capex 710 811 818 873 Free Cash Flow 323 299 127 406 Financing Cash Flow 73 304 102 196 Investing Cash Flow 388 50 64 63 Net change in Cash 784 654 293 665 Ratio Analysis FY23 FY24E FY25E FY26E Income Statement Ratios(%) Revenue Growth 15.7 14.5 14.8 15.1 EBITDA Growth 103.6 40.5 26.3 37.9 Adjusted PAT Growth (349.5) 115.5 58.3 79.1 EBITDA Margin 4.1 5.0 5.5 6.6 Adjusted Net Margin 0.5 0.9 1.2 1.9 Return & Liquidity Ratios (%) 1.3 2.7 4.0 6.6 ROCE (%) 5.4 5.9 7.5 10.3 Per Share dat	Cash Flow Statement (INR mn)	FY23	FY24E	FY25E	FY26E
Operating Cash Flow1,0331,1109451,279Less:- Capex710811818873Free Cash Flow323299127406Financing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)840.526.337.9Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios2.13.74.06.6Reported EPS (INR/Share)0.71.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7P/E Ratio (x)177.392.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	Cash profit adjusted for non-cash items	744	885	1,095	1,463
Less: Capex710811818873Free Cash Flow323299127406Financing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)7114.514.815.1Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios87.91.32.13.7Adjusted EPS (INR/Share)0.61.32.13.74.0Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7Pr Sare data & Valuation Ratios177.392.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	,	289	226	(150)	(184)
Free Cash Flow323299127406Financing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios9.71.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	Operating Cash Flow	1,033	1,110	945	1,279
Financing Cash Flow73304102196Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)0.0(0.0)(0.0)(0.1)Net Debt/Equity (x)0.0(0.0)(0.0)(0.1)ROE (%)5.45.97.510.3Per Share data & Valuation Ratios0.71.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	Less:- Capex	710	811	818	873
Investing Cash Flow388506463Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)0.0(0.0)(0.0)(0.1)Net Debt/Equity (x)0.0(0.0)(0.0)(0.1)ROE (%)5.45.97.510.3Per Share data & Valuation Ratios7.13.2.13.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	Free Cash Flow	323	299	127	406
Net change in Cash784654293665Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)Net Debt/Equity (x)0.0(0.0)(0.0)(0.1)ROE (%)5.45.97.510.3Per Share data & Valuation Ratios0.71.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	5		304	102	196
Ratio AnalysisFY23FY24EFY25EFY26EIncome Statement Ratios(%)Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)6.6Net Debt/Equity (x)0.0(0.0)(0.1)(0.1)ROE (%)5.45.97.510.3Per Share data & Valuation Ratios3.2.13.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7PF Ratio (x)177.392.258.379.1P/E Ratio (x)13.73.916.813.39.4EV/Sales (x)1.00.80.70.6	5	388			
Income Statement Ratios(%) Revenue Growth 15.7 14.5 14.8 15.1 EBITDA Growth 103.6 40.5 26.3 37.9 Adjusted PAT Growth (349.5) 115.5 58.3 79.1 EBITDA Margin 4.1 5.0 5.5 6.6 Adjusted Net Margin 0.5 0.9 1.2 1.9 Return & Liquidity Ratios (%) Net Debt/Equity (x) 0.0 (0.0) (0.1) ROE (%) 1.3 2.7 4.0 6.6 ROCE (%) 5.4 5.9 7.5 10.3 Per Share data & Valuation Ratios Net Dest [NR/Share) 0.7 1.3 2.1 3.7 Adjusted EPS (INR/Share) 0.6 1.3 2.1 3.7 Adjusted EPS (INR/Share) 0.6 1.3 2.1 3.7 Per S Growth (%) (0.1) 92.2 58.3 79.1 9.7 58.3 32.5 EV/EBITDA (x) 23.9 16.8 13.3 9.4 EV/Sales (x) 1.0				293	
Revenue Growth15.714.514.815.1EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)0.0(0.0)(0.0)(0.1)ROE (%)1.32.74.06.66.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios3.23.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7PF Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	Ratio Analysis	FY23	FY24E	FY25E	FY26E
EBITDA Growth103.640.526.337.9Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios3.73.73.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6					
Adjusted PAT Growth(349.5)115.558.379.1EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)1.32.7Net Debt/Equity (x)0.0(0.0)(0.0)(0.1)ROE (%)5.45.97.510.3Per Share data & Valuation Ratios3.23.7Adjusted EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6				14.8	
EBITDA Margin4.15.05.56.6Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%) </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Adjusted Net Margin0.50.91.21.9Return & Liquidity Ratios (%)0.0(0.0)(0.0)(0.1)Net Debt/Equity (x)0.0(0.0)(0.0)(0.1)ROE (%)1.32.74.06.6ROCE (%)5.45.97.510.3Per Share data & Valuation Ratios0.71.32.13.7Reported EPS (INR/Share)0.61.32.13.7Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	5		115.5		
Return & Liquidity Ratios (%) Net Debt/Equity (x) 0.0 (0.0) (0.1) ROE (%) 1.3 2.7 4.0 6.6 ROCE (%) 5.4 5.9 7.5 10.3 Per Share data & Valuation Ratios 7 1.3 2.1 3.7 Adjusted EPS (INR/Share) 0.6 1.3 2.1 3.7 Adjusted EPS (INR/Share) 0.6 1.3 2.1 3.7 EPS Growth (%) (0.1) 92.2 58.3 79.1 P/E Ratio (x) 177.3 92.2 58.3 32.5 EV/EBITDA (x) 23.9 16.8 13.3 9.4 EV/Sales (x) 1.0 0.8 0.7 0.6					
Net Debt/Equity (x) 0.0 (0.0) (0.0) (0.1) ROE (%) 1.3 2.7 4.0 6.6 ROCE (%) 5.4 5.9 7.5 10.3 Per Share data & Valuation Ratios	5	0.5	0.9	1.2	1.9
ROE (%) 1.3 2.7 4.0 6.6 ROCE (%) 5.4 5.9 7.5 10.3 Per Share data & Valuation Ratios					
ROCE (%) 5.4 5.9 7.5 10.3 Per Share data & Valuation Ratios	, , , , , , , , , , , , , , , , , , , ,		(0.0)		(0.1)
Per Share data & Valuation Ratios Reported EPS (INR/Share) 0.7 1.3 2.1 3.7 Adjusted EPS (INR/Share) 0.6 1.3 2.1 3.7 EPS Growth (%) (0.1) 92.2 58.3 79.1 P/E Ratio (x) 177.3 92.2 58.3 32.5 EV/EBITDA (x) 23.9 16.8 13.3 9.4 EV/Sales (x) 1.0 0.8 0.7 0.6		1.3	2.7	4.0	
Reported EPS (INR/Share) 0.7 1.3 2.1 3.7 Adjusted EPS (INR/Share) 0.6 1.3 2.1 3.7 EPS Growth (%) (0.1) 92.2 58.3 79.1 P/E Ratio (x) 177.3 92.2 58.3 32.5 EV/EBITDA (x) 23.9 16.8 13.3 9.4 EV/Sales (x) 1.0 0.8 0.7 0.6		5.4	5.9	7.5	10.3
Adjusted EPS (INR/Share)0.61.32.13.7EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6					
EPS Growth (%)(0.1)92.258.379.1P/E Ratio (x)177.392.258.332.5EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6	, , ,		1.3		3.7
P/E Ratio (x) 177.3 92.2 58.3 32.5 EV/EBITDA (x) 23.9 16.8 13.3 9.4 EV/Sales (x) 1.0 0.8 0.7 0.6	5	0.6			
EV/EBITDA (x)23.916.813.39.4EV/Sales (x)1.00.80.70.6			92.2		
EV/Sales (x) 1.0 0.8 0.7 0.6	, , ,	177.3	92.2	58.3	
		23.9	16.8	13.3	9.4
Core Price/Book (x) 2.6 2.4 2.3 2.1	, , ,	1.0	0.8		0.6
	Core Price/Book (x)	2.6	2.4	2.3	2.1

Revenue & margin growth trend



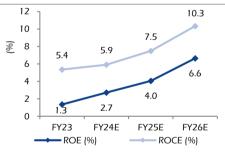
Source: Company, Elara Securities Estimate

Adjusted profit growth trend



Source: Company, Elara Securities Estimate

Return ratios

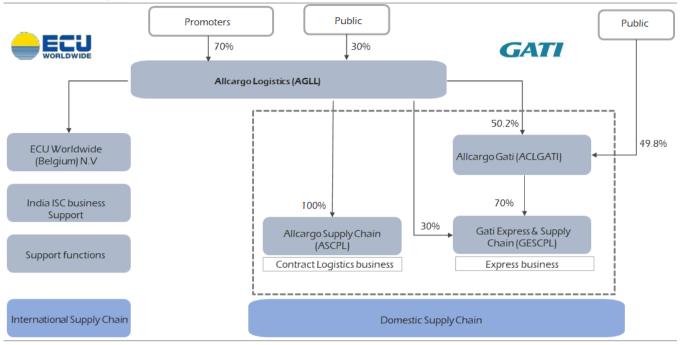


Source: Company, Elara Securities Estimate

Note: Pricing as on 22 December 2023; Source: Company, Elara Securities Estimate



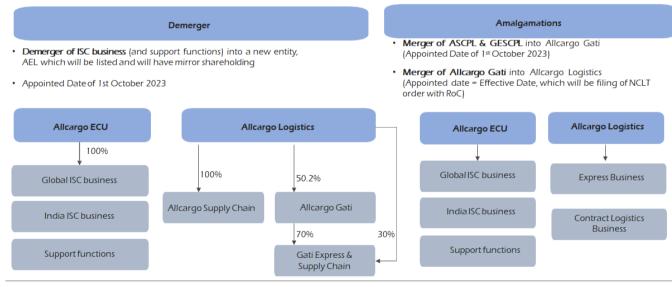
Exhibit 1: Existing corporate structure



Source: Company, Elara Securities Research

Exhibit 2: Proposed restructuring plan

Demerger and amalgamations outlined below are proposed to be carried out through one composite scheme of arrangement



Source: Company, Elara Securities Research

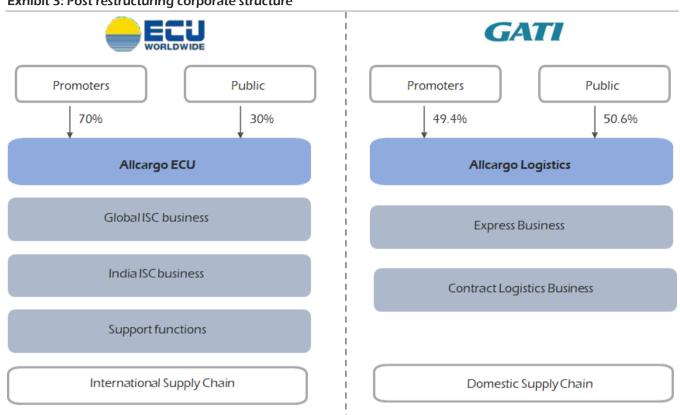
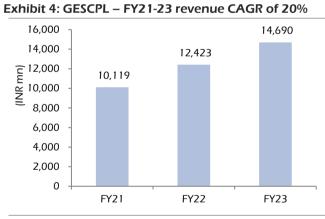
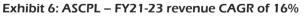


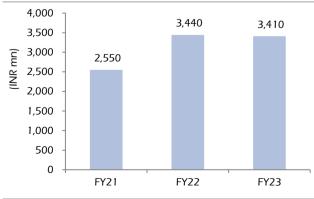
Exhibit 3: Post restructuring corporate structure

Source: Company, Elara Securities Research



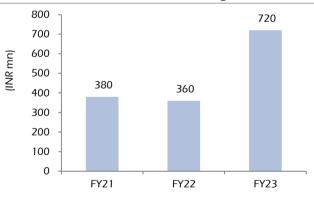
Source: Company, Elara Securities Research





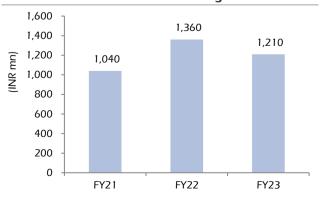
Source: Company, Elara Securities Research

Exhibit 5: GESCPL – FY23 EBITDA margin at 5%



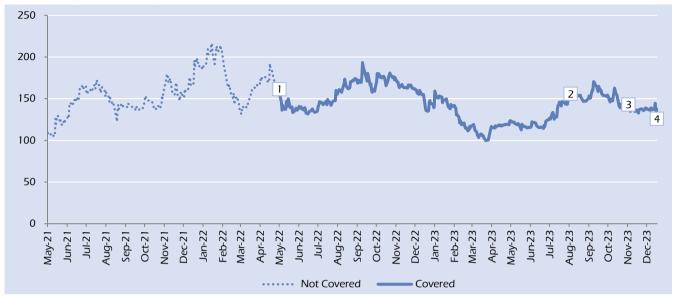
Source: Company, Elara Securities Research

Exhibit 7: ASCPL – FY23 EBITDA margin at 35%



Source: Company, Elara Securities Research

Coverage History



	Date	Rating	Target Price	Closing Price
1	6-May-2022	Buy	INR 275	INR 156
2	9-Aug-2023	Accumulate	INR 170	INR 151
3	8-Nov-2023	Accumulate	INR 157	INR 138
4	22-Dec-2023	Accumulate	INR 145	INR 121

Guide to Research Rating

SELL	Absolute Return < -5%
REDUCE	Absolute Return -5% to +5%
ACCUMULATE	Absolute Return +5% to +20%
BUY	Absolute Return >+20%



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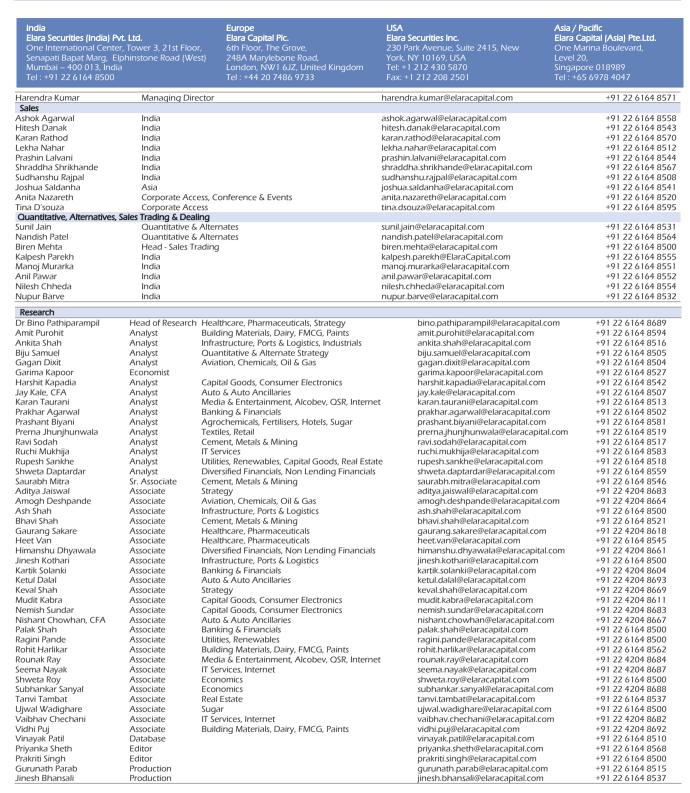
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